

The replaceable founder

Find one decision your business still sends back to you. Fix that one first.

01 Name the bottleneck

Which recurring decision stops moving until you answer?

02 Optimize it

What can you delete, simplify or settle with a clear rule?

03 Automate the repeatable part

What predictable input and output could a tool or agent handle?

04 Outsource the outcome

Who owns the result, what authority do they have, and when must they escalate?

THE VACATION TEST

If you are unreachable tomorrow, can the new owner make this decision?

If not, write down the missing rule before you hand it off.
